

Date:

Subject: Invitation to Subscribe to Our Credit Rating Announcements

Dear Investor,

We hope this message finds you in great spirits. As a trusted credit rating agency, we provide timely insights and updates on credit ratings that are vital for your investment decisions.

We are pleased to invite you to subscribe to our rating announcements, just to clarify it is a free of cost subscription. By opting in, you will receive our comprehensive analyses and updates on the creditworthiness of entities across various regions, specifically tailored to your interests.

To confirm your subscription and select the countries you wish to receive ratings for, please tick the boxes next to your preferences from the list below:

- UAE
- TANZANIA
- UGANDA
- ZAMBIA
- ZIMBABWE
- PAN AFRICA
- GLOBAL

Receive announcement emails at (please include your email IDs):

Please reply to this letter or email us at investor@icrallc.com with your selected options, and we will ensure you receive relevant announcements directly to your inbox.

Thank you for considering this opportunity to stay informed about the credit ratings that matter to your investment strategy. We look forward to supporting you in your investment journey. Warm regards,

APPROVED BY

NAME:

POSITION:

Mohit Chadha

ICRA Rating Agency Limited

COMPANY NAME:

Note: Please select country options, provide email ID and fill the date on top right before sending it.